

Medicare Marketplace and Industry Trends 2020

Presented By:

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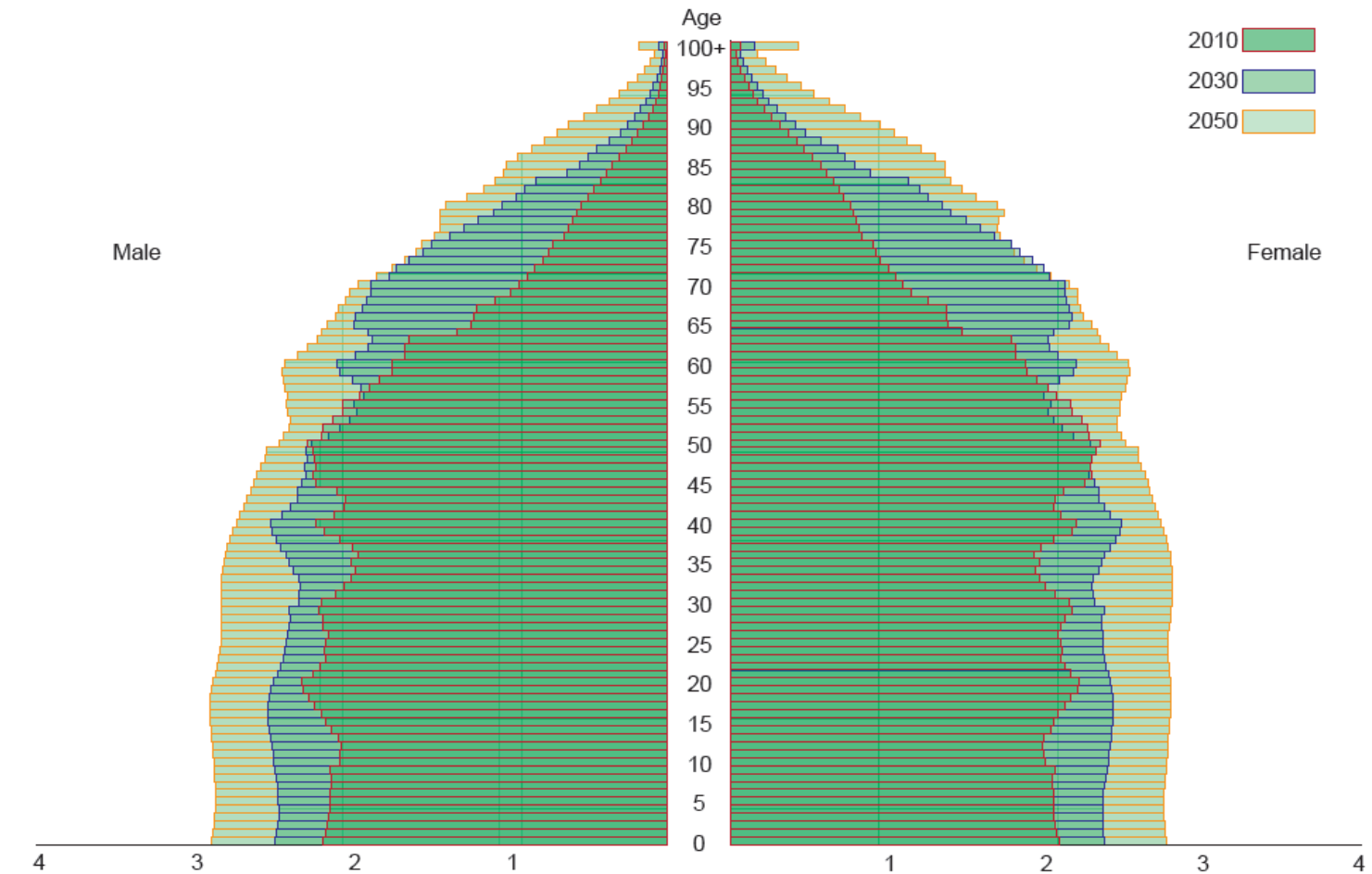
House-Keeping

- To receive Credit, Make sure you have **COMPLETELY** filled out the sign in sheet you were given.
(Missing information will delay you're credits while I try and track you down)
- Just go ahead and shut off your phone or set it to stun now out of courtesy to everyone who's here today.
- Breaks will be 10 minutes long. Please be back in your seat ready to start at the 10 minutes mark.
- Let's get started!



US Population Projections

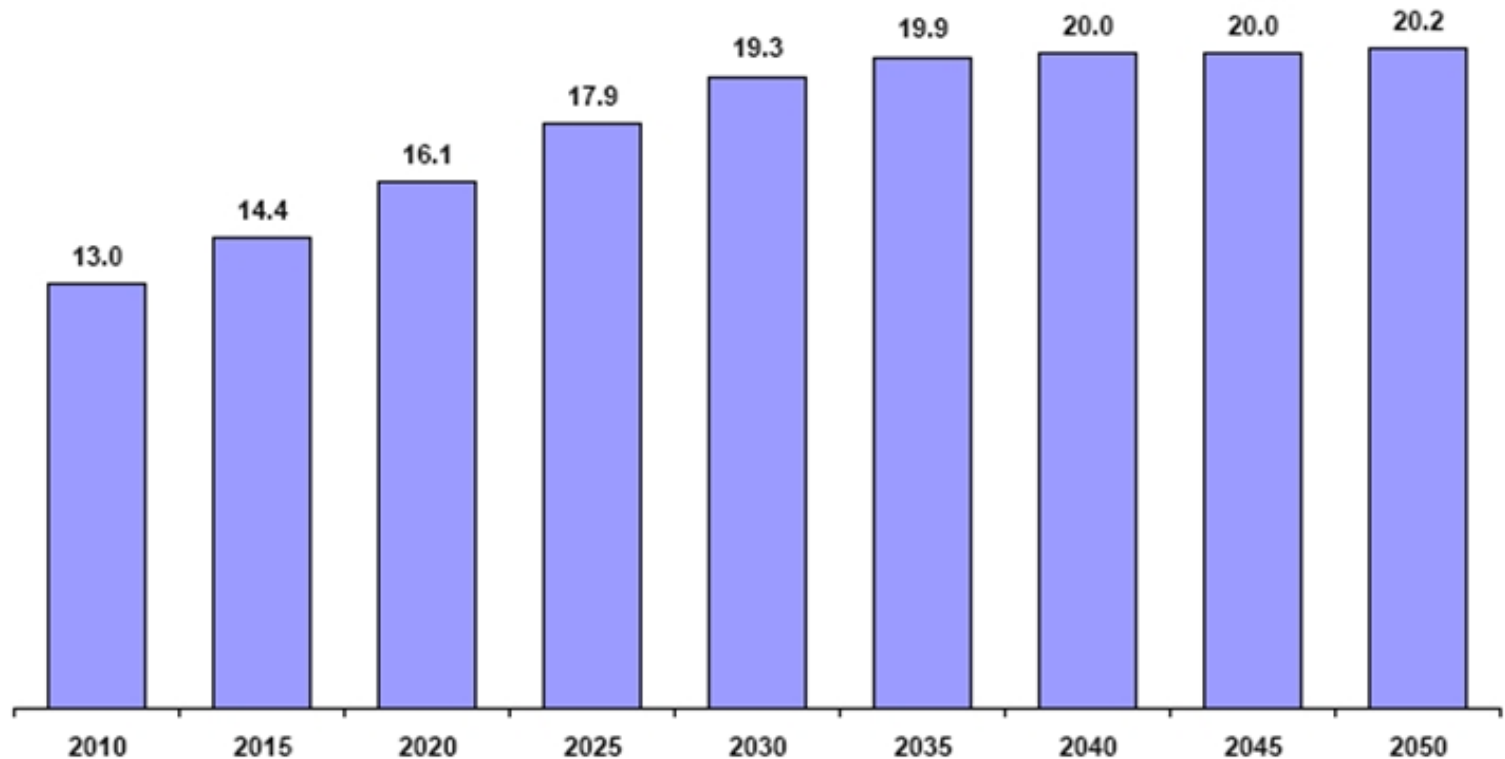
Figure 6. Age and Sex Structure of the Population for the United States: 2010, 2030, and 2050
2008 National Projections
(In millions)



Source: U.S. Census Bureau, 2008.

US Population Projections

Projected Percent of the U.S. Population Aged 65 and Older: 2010 to 2050

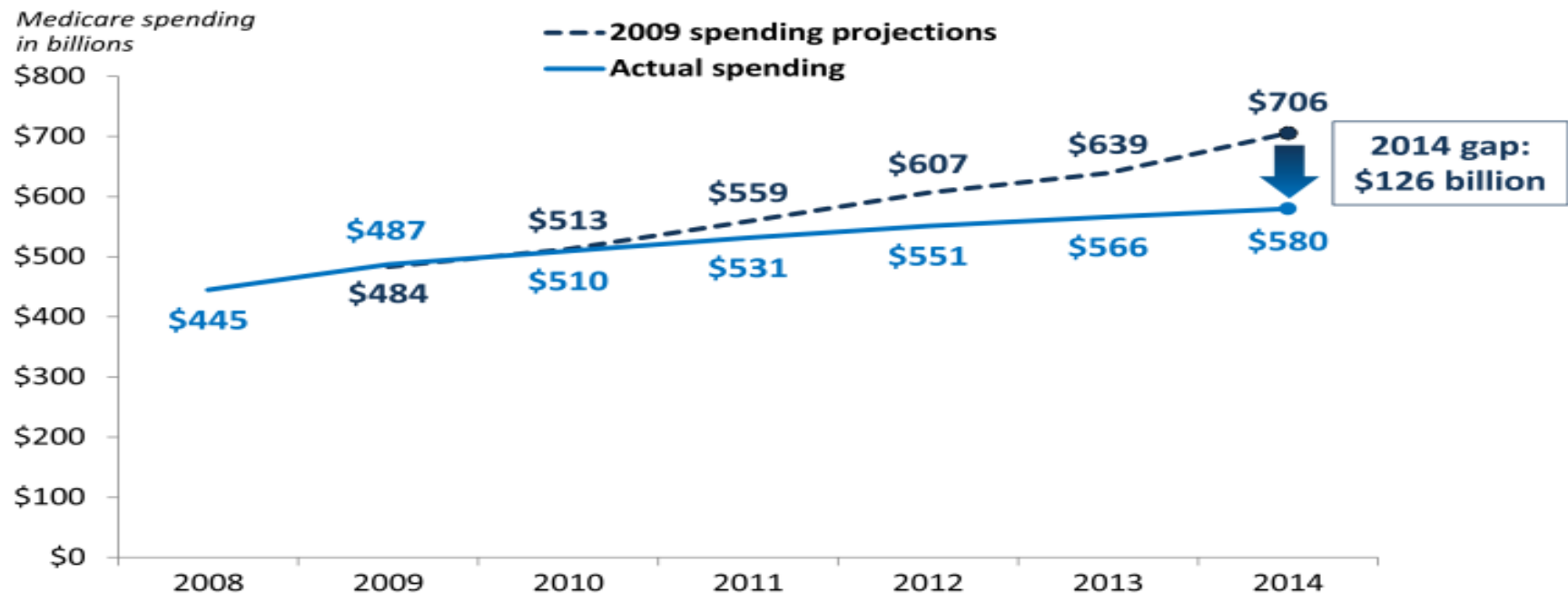


Source: Population Division, U.S. Census Bureau
Released: August 14, 2008

Medicare Spending: Projections vs. Reality

Exhibit 2

The Medicare spending trajectory flattened beginning in 2010; 2014 spending is \$126 billion lower than was projected in 2009



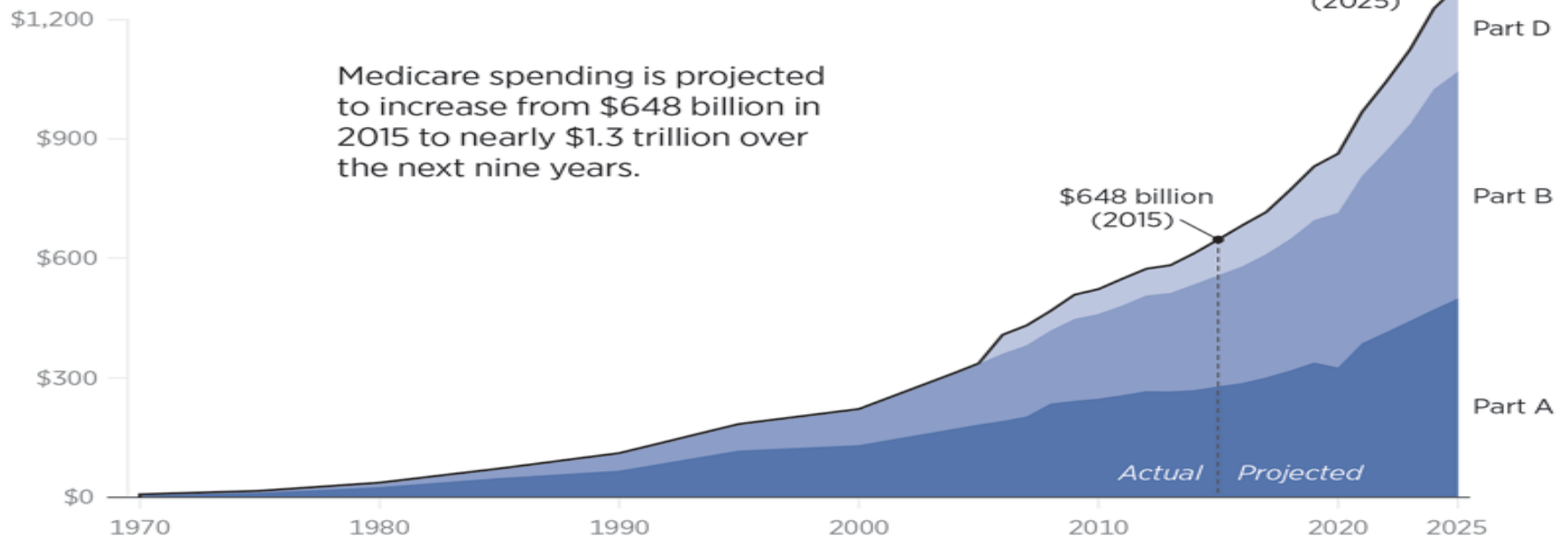
NOTE: Medicare spending equals payments for benefits, net of recoveries from providers for improper payments, adjusted for shifts in the timing of capitated payments. Years are federal fiscal years, which run from October through September.
SOURCE: RAND/Kaiser Family Foundation analysis of Congressional Budget Office, baseline projection and actual Medicare benefit payments, various years.

Medicare Spending: Projections vs. Reality

CHART 3

Medicare Spending: \$1.3 Trillion in 2025

SPENDING IN BILLIONS OF NOMINAL DOLLARS



SOURCE: Centers for Medicare and Medicaid Services, "2016 Annual Report of the Boards of Trustees of the Federal Hospital Insurance and Federal Supplementary Medical Insurance Trust Funds," Table III.B4, p. 56, Table III.C4, p.88, Table III.D3, p. 107, and Table V.B1, p. 180, June 22, 2016, <https://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/ReportsTrustFunds/Downloads/TR2016.pdf> (accessed July 20, 2016).

- **Skilled Nursing Facility Care**

- After 3-day minimum inpatient hospital stay for related illness or injury. It must be skilled care and condition must continue to improve.

NAHU and recent legislative efforts to change this (next slide)

Skilled Nursing Facility Care

- Rep. Jim Renacci (OH) introduced a bill to amend title XVIII of the Social Security Act to eliminate the 3-day prior hospitalization requirement for Medicare coverage of skilled nursing facility services in qualified skilled nursing facilities, and for other purposes..
- H.R. 290 **Creating Access to Rehabilitation for Every Senior (CARES) Act.**
- The CARES Act will enhance access to quality care for our nation's seniors by protecting the doctor-patient relationship and removing barriers to their health care." **Seniors many times are unaware of their inpatient or outpatient status while in the hospital and, as a result, are often left on the hook for thousands of dollars in medical bills after their SNF stay.**
- Eliminating the three-day stay requirement is not only supported by seniors, it is also supported by medical professionals throughout the country

C.A.R.E.S. Act Status update

H.R.1215 - Protecting Access to Care Act of 2017

115th Congress (2017-2018) | [Get alerts](#)

BILL

Hide Overview ✕

Sponsor: [Rep. King, Steve \[R-IA-4\]](#) (Introduced 02/24/2017)

Committees: House - Judiciary; Energy and Commerce | Senate - Judiciary

Committee Reports: [H. Rept. 115-55](#)

Latest Action: Senate - 06/29/2017 Received in the Senate and Read twice and referred to the Committee on the Judiciary. ([All Actions](#))

Roll Call Votes: There have been [4 roll call votes](#)

Tracker:

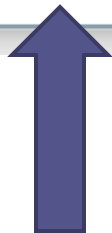
Introduced

Passed House

Passed Senate

To President

Became Law



No movement since June 2017 as of March 2020

<https://www.congress.gov/bill/115th-congress/house-bill/1215>

Medicare Advantage Plans Proliferation in 2019, Increasing Competition

- Medicare Advantage (MA) competition increased significantly for plan year 2019 as over **400 new** options hit an already-crowded market, Data sourced from Kaiser Family Foundation (KFF).
- More than **2700** different MA plans were available Nationwide in 2019, forcing Carriers to differentiate their offerings and include new benefits that can attract and retain choosy consumers.

Medicare Advantage Plans Proliferation in 2019, Increasing Competition

- In 2019, 14 Carriers entered the MA market for the first time. Seven Carriers offered HMO plans, eight are offered at least one SNP, and one offered a local PPO plan.
- Five MA insurers exited the MA market in 2019, including those offering small health plans sponsored by local community and religious groups.

New in 2021 MA ESRD Coverage Requirements

- Overall, more than 500,000 Medicare beneficiaries have End-Stage Renal Disease (ESRD)
- Most Medicare beneficiaries with ESRD currently are required to receive coverage through Traditional Fee-for Service (FFS) Medicare.
- Medicare spends considerably more on beneficiaries with ESRD compared to other enrollees.

21st Century Cares Act

- Amended the Social Security Act to allow all Medicare-eligible individuals with ESRD to enroll in MA plans beginning January 1, 2021.
- The Cures Act also mandated that MA organizations will no longer be responsible for organ acquisition costs for kidney transplants for MA beneficiaries, and such costs will be excluded from MA benchmarks
- PACE organizations will continue to cover organ acquisition costs for kidney transplants, and CMS will continue to include the costs for kidney acquisitions in PACE payment rates.

ESRD to Impact MAPD Pricing

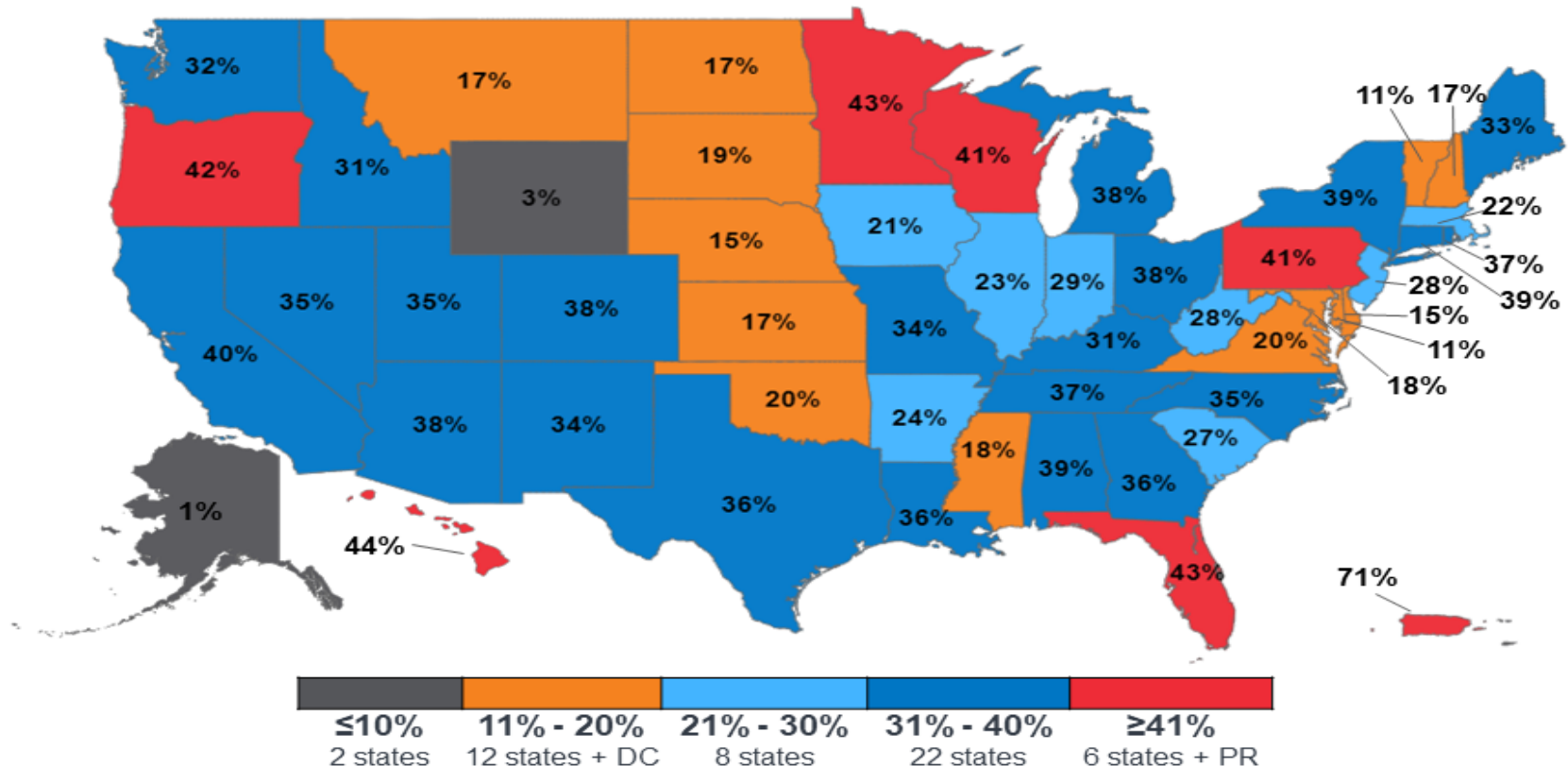
- 21st Century Cures Act mandates ESRD is included in MAPD offerings in 2021
- Excludes transplants but annual treatments exceed \$100,000
- MOOP to increase from \$6,700 to \$8,400 in 2022
- Funding gap estimated at \$10k - \$12k annually

MA Penetration Rates

Figure 2

Medicare Advantage Penetration, by State, 2019

National Average, 2019 = 34%

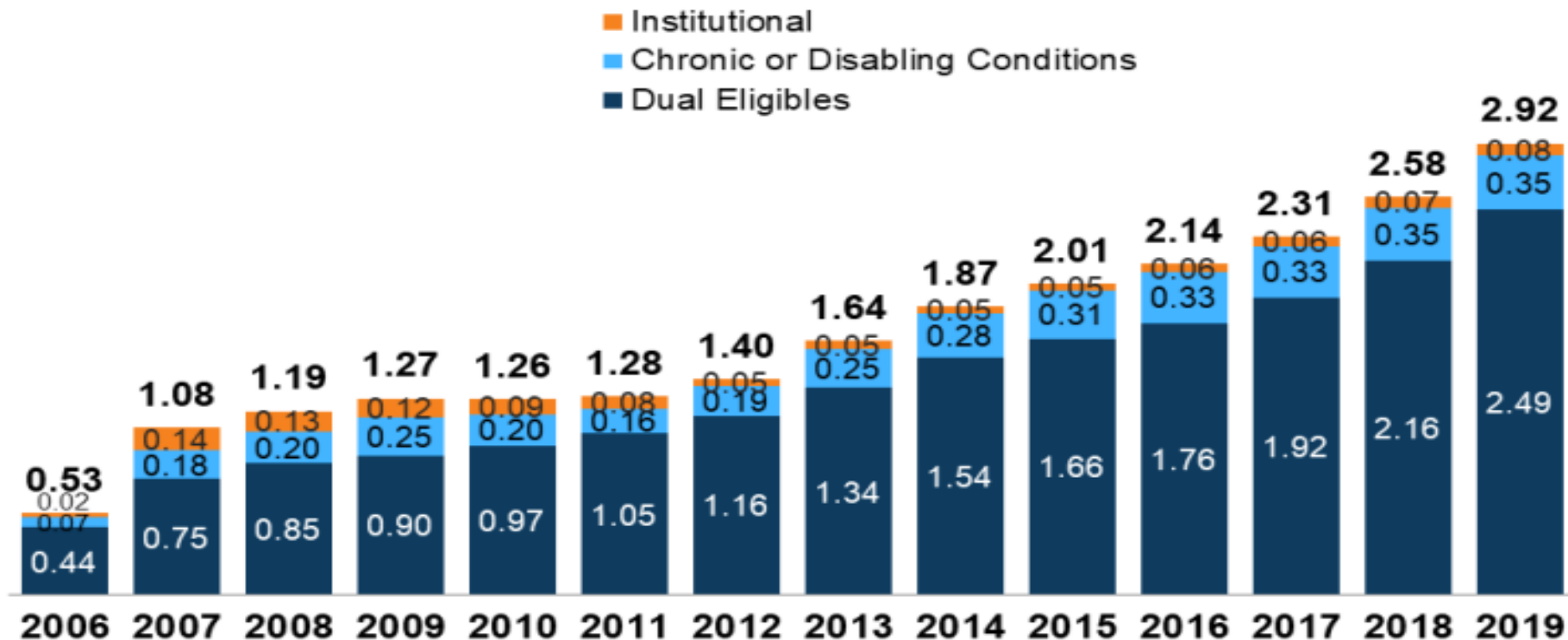


NOTE: Includes cost plans, as well as other Medicare Advantage plans. Excludes beneficiaries with unknown county addresses.
SOURCE: Kaiser Family Foundation analysis of CMS State/County Market Penetration Files, 2019.

D-SNP Expansion

Figure 12

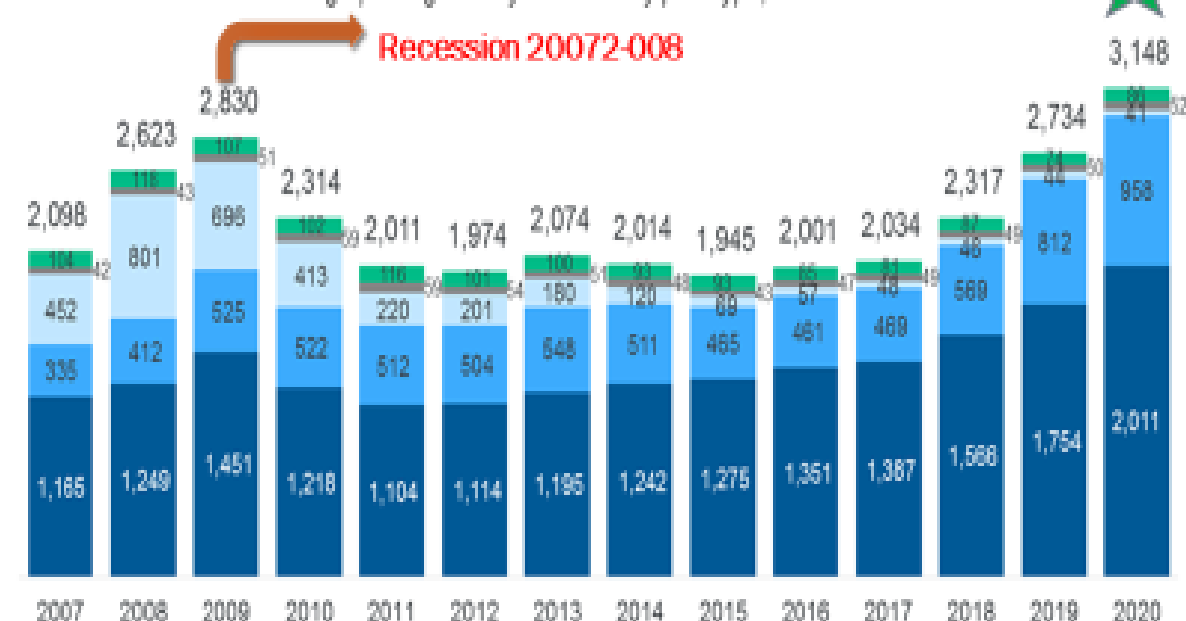
Number of Beneficiaries in Special Needs Plans, 2006-2019
(in millions)



NOTE: Numbers may not sum to the total due to rounding. Includes enrollment in Puerto Rico.

SOURCE: Kaiser Family Foundation analysis of CMS Medicare Advantage Enrollment Files, 2006-2019.

Number of Medicare Advantage plans generally available by plan type, 2007-2020

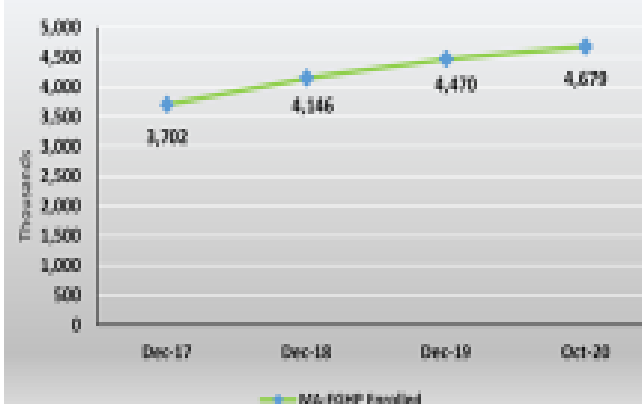


NOTE: Excludes SNPs, EGHPs, HCPPs, and PACE plans. Other category includes cost plans and Medicare MSAs.

SOURCE: Kaiser Family Foundation analysis of CMS's Landscape Files for 2007 - 2020.



Medicare Advantage Group Enrollment Trend



Source: Medicare Business Online™, Mark Farrah Associates, presenting data from CMS enrollment reports

Nearly one in five Medicare Advantage enrollees (19%) were in group plans offered by employers and unions for their retirees in 2020.

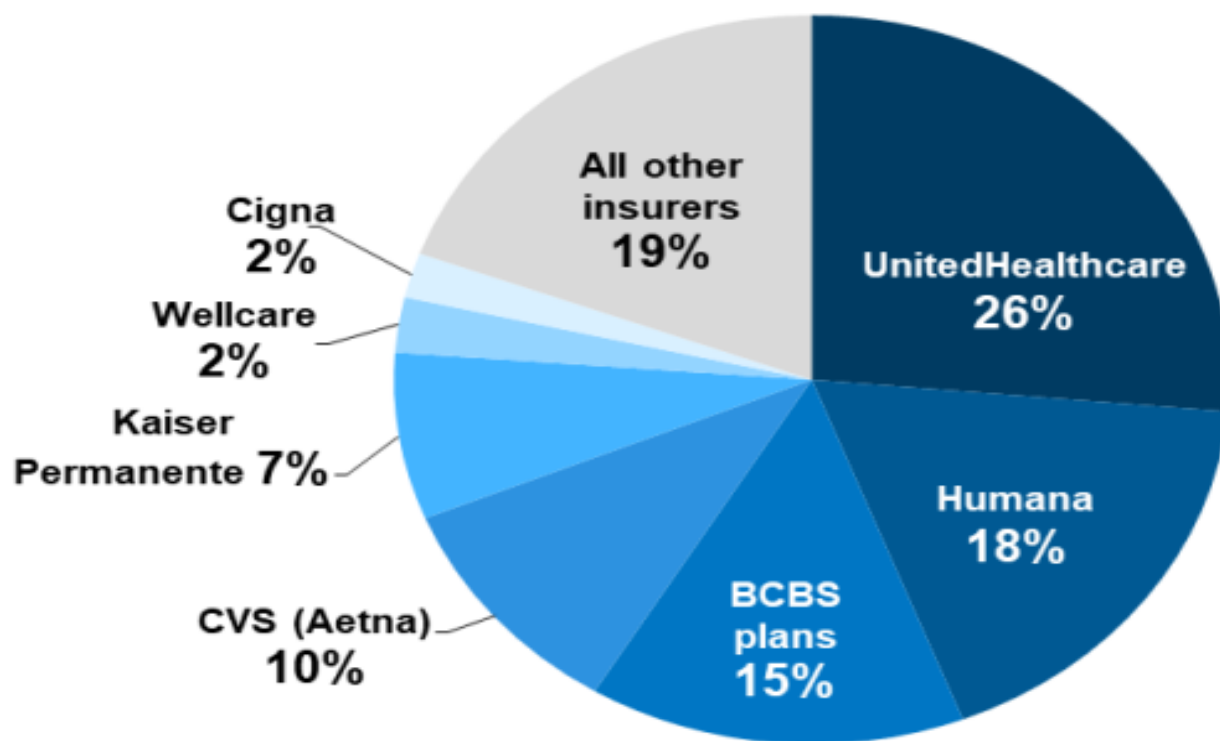
Between December 2017 and October 2020, the United States and territories experienced a 26% overall growth rate in group MA market enrollment.

Largest MA Plan Count Ever in 2020 26% Growth in MA EGHP's

MA Expansion 2019

Figure 4

Medicare Advantage Enrollment by Firm or Affiliate, 2019



Total Medicare Advantage Enrollment, 2019 = 22 Million

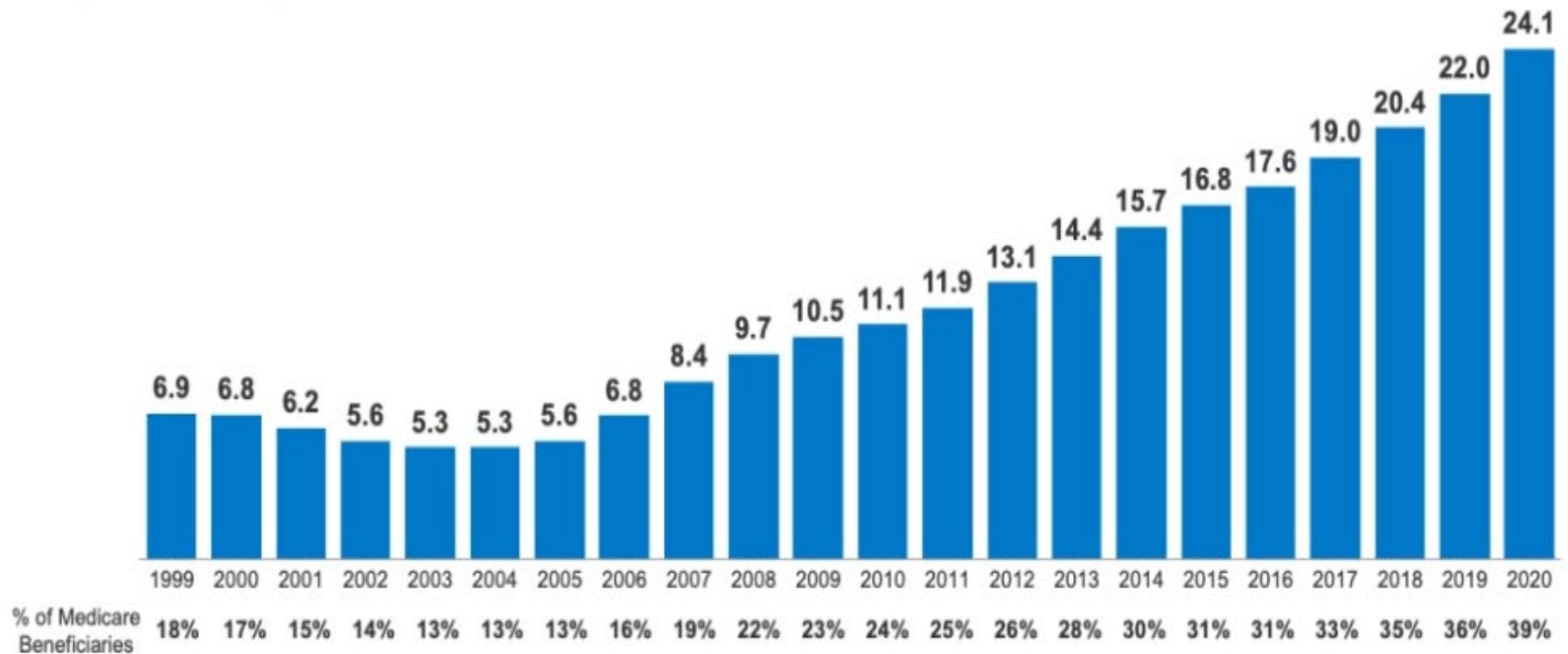
NOTE: All other insurers includes firms with less than 2% of total enrollment. BCBS are BlueCross and BlueShield affiliates and includes Anthem BCBS plans. Anthem non-BCBS plans is less than 2% of total enrollment. Percentages may not sum to 100% due to rounding.

SOURCE: Kaiser Family Foundation analysis of CMS Medicare Advantage Enrollment Files, 2019.

MA Trend

Figure 1

Total Medicare Advantage Enrollment, 1999-2020 (in millions)



What Changes Have We Already Seen?

- Major focus on Plans G and N
- Continued focus on Underwritten business being the Battleground for the lowest Rates
 - Fast Start Promotions and Cash for apps promotions are much more heavily weighed to reward UW business rather than OE or GI
- Shift in Rate structures
 - No more shooting for #1 lowest rate in the quoting tools, now its be just a little lower than the **“lowest named”** competitor.
- Plan Innovations – next slide

Innovative Plan F - Plan F Extra - Innovative F HDG, HDF, Innovative G etc....

- The Medicare Supplement Innovative Plan F does not change the standardization of the Plan F, but simply offers - Additional benefits and services AKA “Value Adds”
- It covers all the benefits offered by traditional Plan F but also includes Vision and Hearing benefits, Gym memberships, discounts and more.
- An example of what I think is one of the most noteworthy addition to Innovative F is a \$750 hearing aid benefit. Lets look on the next slide.

Everything including the Kitchen Sink...

Medicare Supplement Innovative Plan F benefits can include, but not limited to:

- 24 hour Nurse Hotline
- Annual Physical Exam
- Dental Care
- Vision Care
- Annual Hearing Exam
- Drug Discount Card
- Gym Memberships
- Chiropractor discounts
- Acupuncture Discounts



Strengthened Competition

Seema Verma, the CMS Administrator, stated earlier this year in a speech to the AMA. “In Medicare Advantage, we instituted historic reforms to strengthen competition. The result was 1,200 new plans added over two years with exciting new benefits. And these extra benefits came with a historic 28 percent decrease in member premiums, their lowest level in thirteen years.”

<https://www.foreseemed.com/blog/medicare-advantage-growth-2020>

The COVID pandemic set the stage for a massive increase in **telehealth**, demand for one-stop virtual visits and remote patient monitoring is expected to grow as much as seven-fold.

Individual Dental Projected Client Expenses

For the Years Ended and Ending December 31, 1990 to 2022P
(\$ in billions)

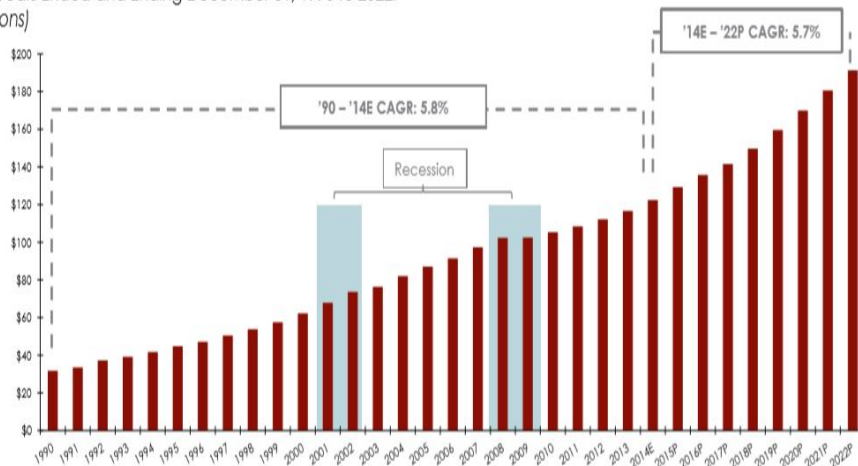


Figure 9

Share of Medicare Advantage Enrollees in Plans with Extra Benefits by Benefit Type, 2020

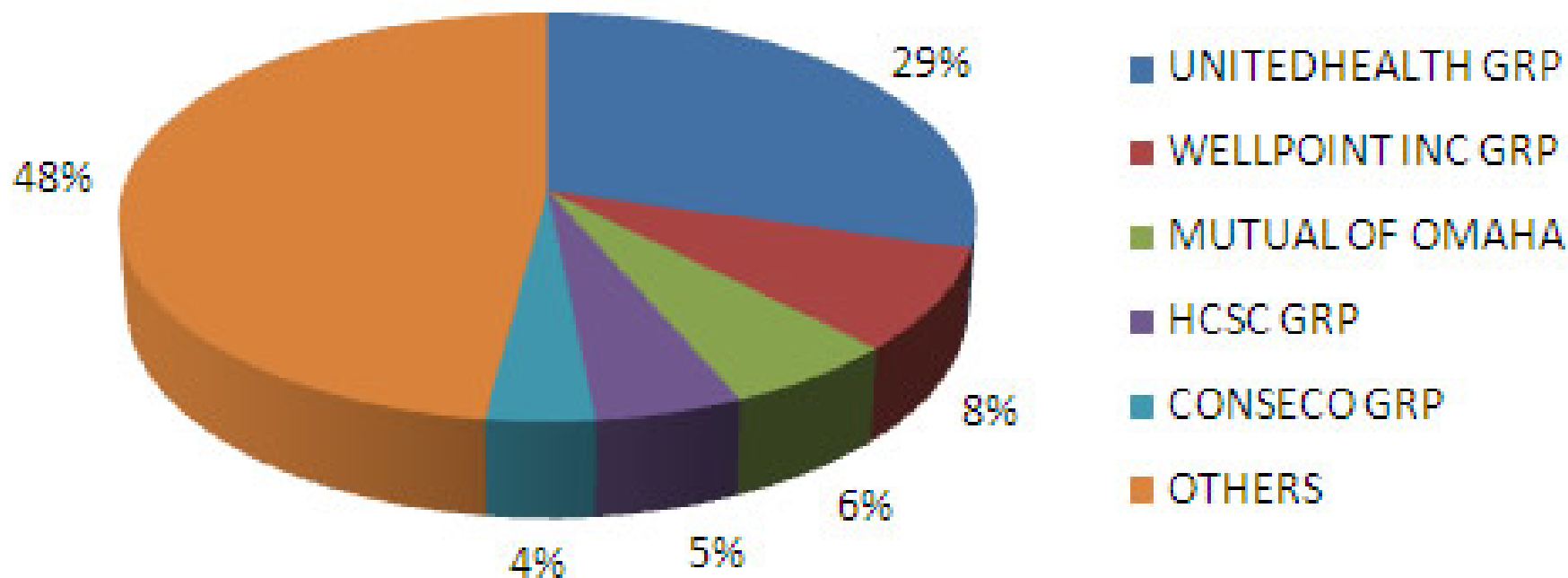


NOTE: Dental includes plans that only provide preventive benefits, such as cleanings.

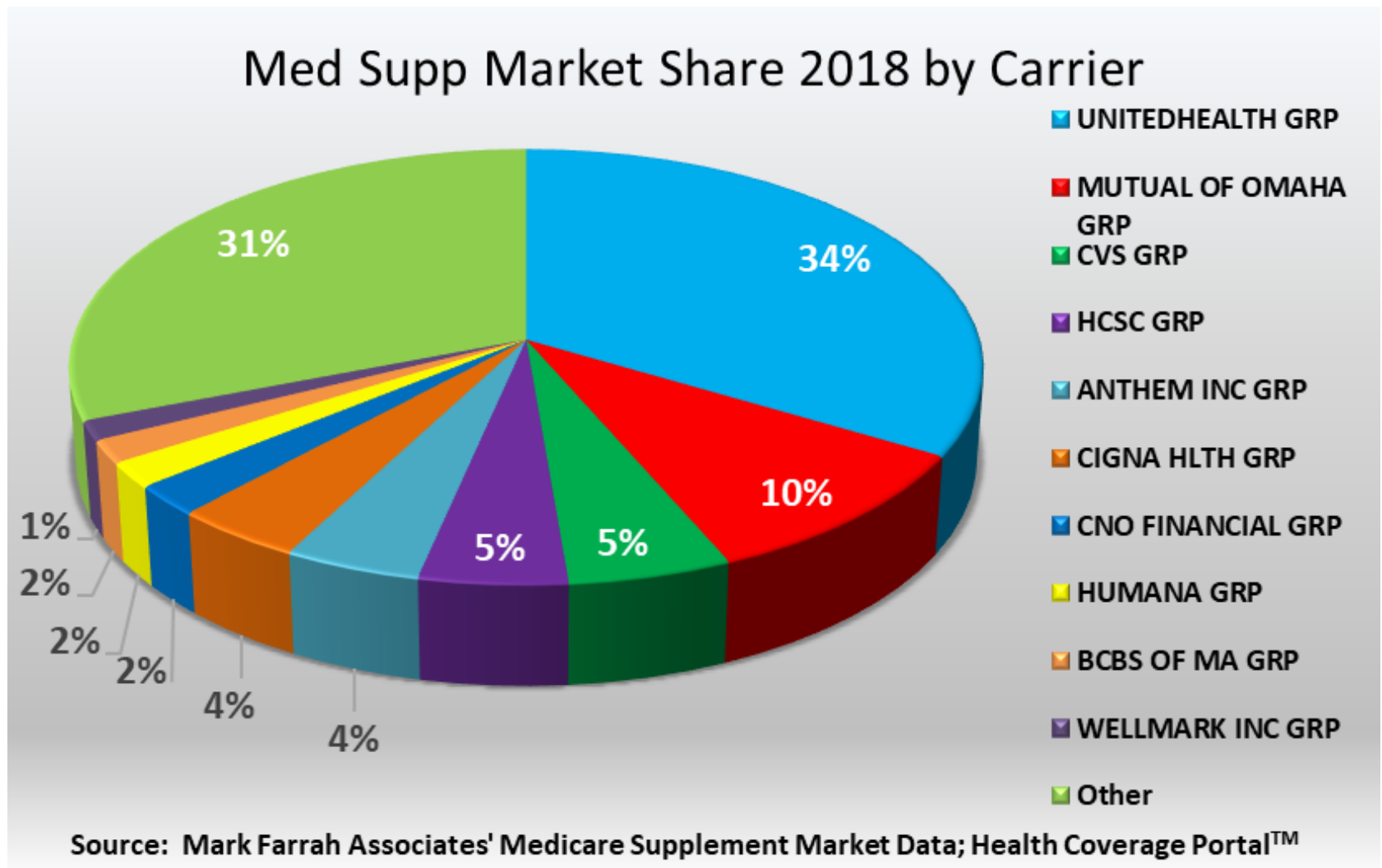
SOURCE: KFF analysis of CMS Medicare Advantage Enrollment and Benefit Files, 2020.

Med Supp Expansion 2008

Medigap Market Share 2008 - 2009



Med Supp Expansion 2018



This 10 Year Change has Resulted in ...

285 (2018) carriers currently in the market, with
175 of these carriers selling **new business** !



Consumer Medicare Choices

	HMO	PPO	HDG	Plan L	Plan N	Plan G	Plan F
Premium Monthly Average	\$0	\$35	\$34	\$63	\$75	\$90	\$115
Out-of-Pocket Costs	\$4,550 Annual Max	\$6,400 Annual Max	\$2,340 Deductible	\$2,940 Deductible	\$198 Part B Deductible Up to \$20 Co-pay for Office Visits & \$50 Co-pay for ER Visits	\$198 Part B Deductible Up to \$20 Co-pay for Office Visits & \$50 Co-pay for ER Visits	Pays Above Original Medicare
Provider Restrictions	In-Network Providers Only	Optional (Out-of-Network Higher Cost)	Freedom to Choose Provider	Freedom to Choose Provider/ Possible Excess Charges	Freedom to Choose Provider/ Possible Excess Charges	Freedom to Choose Provider	Freedom to Choose Provider

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United States Fire Insurance Company rates for T65 female w HHD added in Dallas, TX. MA premiums/costs based on SMS represented carriers in Dallas County.

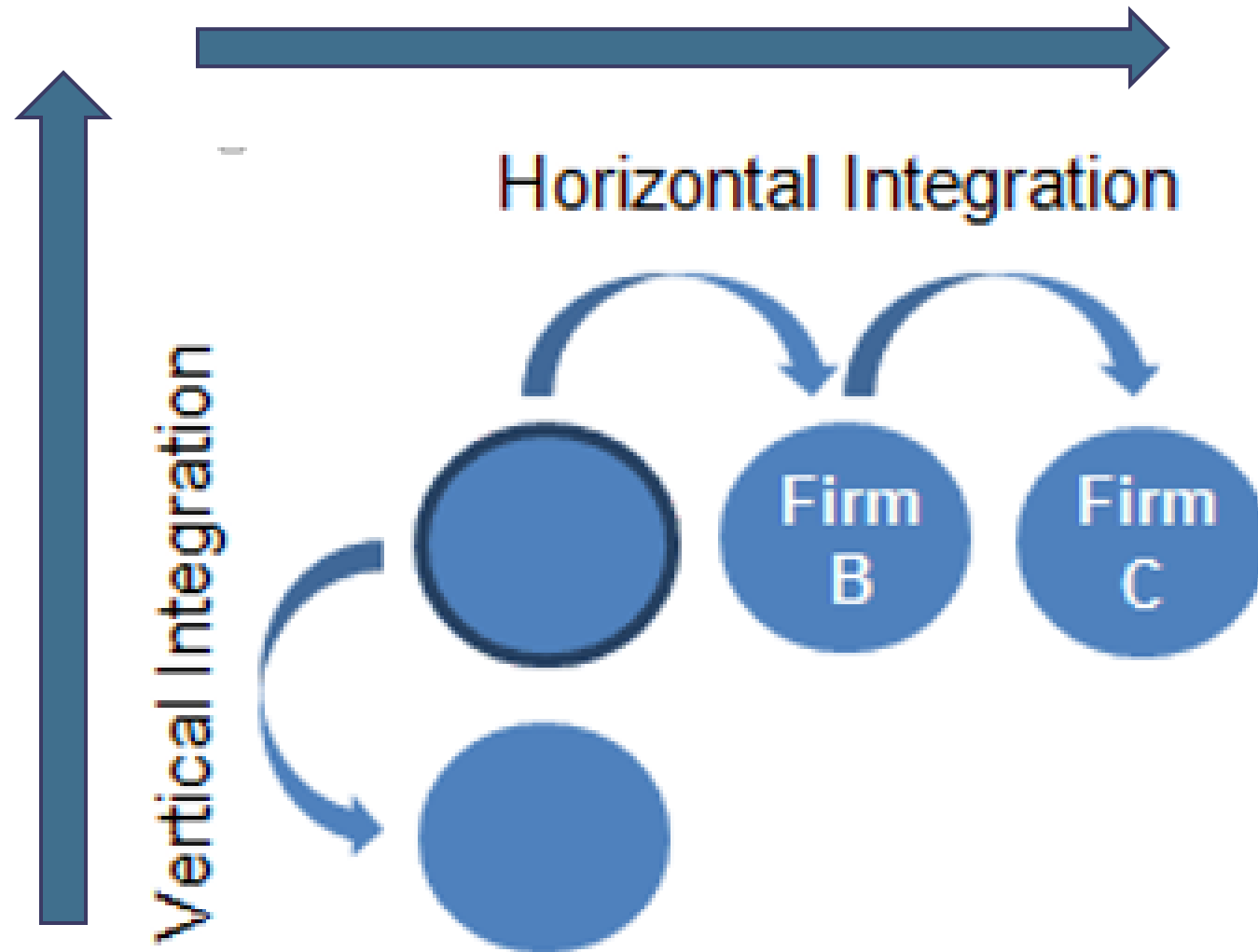
Increasing Consumer Plan Choices During Medical Inflationary Times

- Strategy: Promote plans that increase Consumer choice in addition to traditional MAPD and Plans G, F and N
 - Plan options: L, HDG and N

What is Driving Change

- MACRA impacting Med Supp
- End Stage Renal covered by Medicare Advantage in 2021
- Medicare inflation
- COVID-19 impact on face-to-face appointments
- COVID-19 impact on how seniors access care
- Trend of consumers self-enrollment
- High cost of prescription drugs

Vertical vs. Lateral Carrier Integration



Vertical vs Lateral Integration

- Department of Justice Lawsuit Denied Mergers

Denied

- Aetna and Humana
- Anthem and Cigna

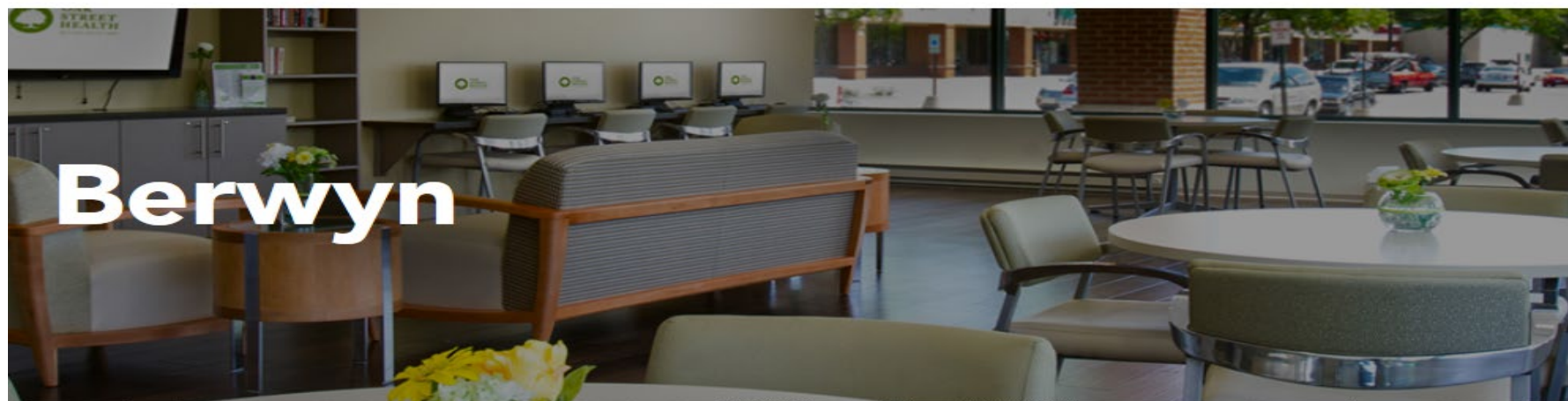


Approved

- CVS and Aetna?
- Humana and Walgreens
- UHC acquiring Davita?

New Models of Healthcare

Oak Street Health



Information

-  7000 W Cermak Rd, Berwyn, IL 60402
-  708-484-8090
-  Monday through Friday, 8:00am to 5:00pm

Services



Pharmacy



Transportation



Podiatry



Languages

AEP Outlook

- Insulin to be capped at \$35/mo copay
- Expecting MOOP on MAPD plans to grow from \$6,700 to \$7,600 and even higher in 2022
- Geographic expansions for major carriers planned
- Continued Significant MA growth
- Slightly slower Med Supp Growth
- Continued Significant Individual Dental Growth



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